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Democratic Services Section Legal and Civic Services Department Belfast City Council City Hall Belfast BT1 5GS

19th March, 2024

MEETING OF STRATEGIC POLICY AND RESOURCES COMMITTEE

Dear Alderman/Councillor,

As previously notified to you, I enclose a copies of the reports for the following items to be considered at the meeting to be held at 9.30 am on Friday, 22nd March, 2024.

Yours faithfully,

John Walsh

Chief Executive

AGENDA:

2. Restricted Items

(b) Belfast Stories Update (Pages 1 - 12)

4. Belfast Agenda/Strategic Issues

(c) Performance Improvement Plan 2023/24 Updated KPIs (Pages 13 - 32)

5. Physical Programme and Asset Management

- (a) Physical Programme Update (Pages 33 42)
- (b) Assets Management (Pages 43 50)

Agenda Item 2b

By virtue of paragraph(s) 3 of Part 1 of Schedule 6 of the Local Government Act (Northern Ireland) 2014.

Document is Restricted

Agenda Item 4c

STRATEGIC POLICY AND RESOURCES COMMITTEE





Subject:	Performance Improvement Plan 2023-24 – Updated KPIs
Date:	22 March 2024
Reporting Officer:	John Tully, Director of City & Organisational Strategy
	Kevin Heaney, Head of Inclusive Growth and Anti-Poverty
Contact Officer:	Karen Anderson-Gillespie, Strategic Performance Manager Ryan Berry, Strategic Planning & Performance Officer

Restricted Reports	
Is this report restricted?	Yes No X
Please indicate the description, as listed in Schedule 6, of the exwhich the council has deemed this report restricted.	cempt information by virtue of
Insert number	
1. Information relating to any individual	
2. Information likely to reveal the identity of an individual	
 Information relating to the financial or business affairs of any council holding that information) 	particular person (including the
4. Information in connection with any labour relations matter	
5. Information in relation to which a claim to legal professional p	rivilege could be maintained
 Information showing that the council proposes to (a) to give a person; or (b) to make an order or direction 	notice imposing restrictions on a
7. Information on any action in relation to the prevention, investi	gation or prosecution of crime
If Yes, when will the report become unrestricted?	
After Committee Decision	
After Council Decision	
Sometime in the future	
Never	
Call-in	
Is the decision eligible for Call-in?	Yes X No

Is the decision eligible for Call-in?

1.0	Purpose of Report/Summary of Main Issues
1.1	The purpose of this report is to provide members with an update on the proposed amendments
	to the performance indicators to be included in the Council's 2023-24 Performance
	Improvement Plan following discussions and engagement with the NI Audit Office (NIAO) and
	Department for Communities (DfC).
2.0	Recommendation
2.1	The Committee is asked to:
	agree to the recommended changes to the performance indicators to be included in
	the Performance Improvement Plan 2023-24.
	provide approval for officers to update and publish the Performance Improvement Plan
	2023-24 following final agreement with DfC and NIAO.
3.0	Main Report
	Background
3.1	Part 12 of the Local Government (NI) Act requires Councils to agree improvement objectives
	on an annual basis and publish these in the form of a Performance Improvement Plan. In
	August 2023, Members agreed the Performance Improvement Plan 2023-24, which contains
	our commitment to securing continuous improvement as well as delivery of five improvement
	objectives. The Act also requires us to monitor and report on progress in an annual
	assessment of performance.
	Improvement Plan 2023-24
3.2	In August 2023, the SP&R Committee approved the Performance Improvement Plan for
	2023-24. It was then published on the council website as required by legislation. To date,
	Council has provided two quarterly delivery updates to the NIAO for 2023-24 and was in the
	process of compiling a Quarter 3 report. However, following recent feedback, engagement
	and discussions with senior officials within the NIAO and the DfC, officers have been
	working to revise and amend a number of our performance indicators to ensure that we can
	report on our progress and performance more effectively going forward.
3.3	The Improvement Plan 2023-24 sets out the following improvement objectives:
	Our services and facilities
	Maintain and where appropriate improve resident satisfaction with the council and
	the services and facilities that we provide.
	Our communities
	Improve our local areas and enhance how we engage and support residents so everyone can enjoy good quality of life.

	Our economy	
	Help small businesses, including social en and grow, and by doing so, help create op employment. Our environment	portunities for local jobs and
	Help tackle climate change, protect our en of Belfast. Our city Revitalise our city and help it to innovate in	
3.4	Each improvement objective is supported by a required to report on quarterly. Several KPIs a evidence the extent to which we have achieve	nd targets are also attributed to help us
	Officers have engaged with the CMT and brou March, to outline and agree the approach and current Performance Improvement Plan 2023- and final agreement with the DfC and NIAO.	next steps to revising the KPIs within the
3.5	A revised copy of the Improvement Objectives in Appendix 1 and the changes are summarise	
	Please note:	
	Current KPIs that have been scored throug	h are recommended to be removed.
	Current KPIs not scored through will remain	n.
	 Proposed new / additional KPIs in green had available for reporting and aligned to improve 	
	Improvement Objective 1: Maintain and where appropriate improve resi services and facilities that we provide.	Our services and facilities dent satisfaction with the council and the
	Current KPIs	Proposed new / additional KPIs
	 Resident satisfaction with Belfast City Council Percentage of residents who agree that council provides good customer service Percentage of residents who agree that is easy to contact the council or access council services Percentage of residents who agree 	 Customer contact service level (people answered within 120 secs) Percentage of corporate complaints resolved within timeframe. Number of adult and junior leisure centre monthly prepaid memberships (including swim school). Throughput / footfall – number of people
	 Council provides good value for money Percentage of residents who agree their local area is clean and attractive 	using leisure centres (individual unique customer visits).

Improve our local areas and enhance how we	Ye 2: Our communities e engage and support residents so every
can enjoy good quality of life.	
Current KPIs	Proposed new / additional KPIs
 Percentage of residents who are satisfied with their local area a place to live. Percentage of residents who agree council shows good leadership. Percentage of residents who agree council consults and listens to the views of local residents. Percentage of residents who agree that their local area has good quality parks and green. Percentage of residents using council parks at least monthly (resident survey data). Number of parks and green spaces with green flag accreditation. Number of responses to consultation surveys per annum (via Your Say Belfast). Public participation levels in participatory 	 Investment in new/ upgraded playgrounds. Total BCC capital investment in neighbourhoods.
 budgeting (PB) decision making events. Number of residents accessing online cost-of-living support and advice or 'warm and welcome spaces'. 	
Improvement object Help small businesses, including social enter grow, and by doing so, help create opportunit	
Current KPIs	Proposed new / additional KPIs
 Number of jobs promoted through the 'Go For It' programme [Statutory performance indicator] Business start-up and growth activity: Number of business plans developed Number of participants or businesses supported 	 No additional indicators required / recommended

Improvement objective 4: Our environment

Help tackle climate change, protect our environment, and improve the sustainability of Belfast.

Current KPIs	Proposed new / additional KPIs
 Percentage of residents who agree that Belfast is an environmentally friendly city One Million Trees Programme - number of trees planted per annum. Carbon disclosure project (CDP) score Northern Ireland environmental benchmarking survey rating. Amount of (tonnage) of biodegradable council collected waste that is landfilled [Statutory performance indicator] % of household waste collected that is sent for recycling (or prepared for re-use) [Statutory performance indicator] Amount (tonnage) of council collected municipal waste arisings [Statutory performance indicator] 	% of the council's vehicle fleet switching fuel consumption to HVO

Improvement Objective 5: Our city				
Revitalise our city and help it to innovate in an inclusive and sustainable way.				
Current KPIs	Proposed new / additional KPIs			
 Resident satisfaction with Belfast as a place to live Percentage of residents who agree the city centre is vibrant and attractive, with lots going on Percentage of residents who agree that Belfast: is easy to get about has good infrastructure Number of small and medium-sized enterprises (SME) and companies directly engaged in the Smart District programme. 	 The total number of previously vacant city centre properties that have been awarded the Vacant to Vibrant grant and will become occupied as a result of the intervention. The total amount of funding (£) awarded to city centre traders to address vacancy. The total number of people engaged (traders, developers, business owners, landlords etc) in assisting with the completion of applications to the Vacant to Vibrant intervention. 			

Current KPIs

Planning [Statutory performance indicators]

- Average (weeks) processing time for major planning applications
- Average (weeks) processing time for local planning applications
- Percentage of enforcement cases processed within 39 weeks.

3.6	Next steps					
	Subject to SP&R approval, officers will present the revised KPIs to DfC and NIAO for					
	final agreement.					
	Subject to approval by DfC and NIAO, officers will publish the revised Performance					
	Improvement Plan 2023-24 on our website and will submit a combined Q3 and Q4					
	update to the SP&R Committee in June 2024. This combined Q3 and Q4 and all					
	future reports will be based on the revised KPIs.					
3.7	Financial and Resource Implications					
	There are no finance or resource implications contained within this report.					
3.8	Equality or Good Relations Implications/Rural Needs Assessment					
	There are no equality implications contained in this report.					
4.0	Appendices - Documents Attached					
	Appendix 1: Draft Improvement Plan 2023-24 - Updated KPIs.					

Improvement objective 1: Our services and facilities

What we want to achieve

Maintain and where appropriate improve resident satisfaction with the council and the services and facilities that we provide.

What we will do

- Improve our customer care practices by continuing to implement our customer focus programme.
- Improve the efficiency and effectiveness of key services, focusing this year on our services that help make the city clean and green.
- Upgrade and improve our Leisure facilities by continuing to implement our Leisure Transformation Programme.

How we will measure our performance (potential new / additional)

Performance Indicators	2020/21	2021/22	2022/23	2023/24 Target
Customer contact service level (people answered within 120 secs)	-	67%	68%	73%
Percentage of corporate complaints resolved within timeframe	65.5%	71.6	72.3%	75%
Number of adult and junior leisure centre monthly prepaid memberships (including swim school)		23,339	27,582	30,500
Throughput / footfall – number of people using leisure centres (individual unique customer visits)		2,029,310	2,810,202	3,100,000

Activities to support this improvement objective

Improve our customer care				
Milestones	Q1	Q2	Q3	Q4
Create a strategy for expanding the provision and uptake of automated digital channels	\checkmark			
Develop of performance metrics to measure the impact of the customer programme			\checkmark	

Develop service level agreements and transactional customer satisfaction measurement		\checkmark		
Develop and implement an approach for seamless customer transactional relationship across all contact channels (single view of customer)				~
Responsible Chief Officer Programme Director Customer Focus				
Reporting Committee Strategic Policy and Resources Committee				

Improve key services					
Milestones		Q1	Q2	Q3	Q4
Carry out a robust review of city centre governance and management arrangements			\checkmark	\checkmark	
Convene a 'City Centre Delivery Group' to bring together key stakeholders to implement city centre strategies			\checkmark	\checkmark	
Develop an operational improvement plan for delivery of pest control services			\checkmark		
Responsible Chief Officer	Strategic Director of City & Neighbourhood Services				
Reporting Committee	People & Communities Committee				

Improve our facilities							
Milestones			Q2	Q3	Q4		
Complete construction works at Templemore Baths and launch facility		~					
Continue to develop business case for Girdwood indoor sports facility		~	✓	✓	✓		
Continue to develop options for Leisure Transformation Phase 4 aligned to the Physical Activity and Sports Development Strategy		~	~	~	~		
Responsible Chief Officer	Director of Physical Programmes		•	•			
Reporting Committee	Strategic Policy and Resources Committee						

What we want to achieve

Improve our local areas and enhance how we engage and support residents so everyone can enjoy good quality of life.

What we will do

- Support our residents, especially those most vulnerable, through the cost-of-living crisis.
- Improve the physical condition of local neighbourhoods.
- Improve our parks and playgrounds and encourage people to be physically active.
- Enhance and improve how we engage and involve our residents.

How we will measure our performance and impact (current)

Performance Indicators	2021-22	2022-2023	Target	Mid-year
Number of parks and green spaces with green flag accreditation	20	20	20	20
Number of responses to consultation surveys per annum (via Your Say Belfast)	6,797	8, 846	n/a	3434
Public participation levels in participatory budgeting (PB) decision making events	-	-	150	675*
Number of residents accessing online cost-of-living support and advice or 'warm and welcome spaces'	-	-	n/a	-

How we will measure our performance and impact (potential new / additional)

Performance Indicators	2020/21	2021/22	2022/23	2023/24 Target
Investment in new/ upgraded playgrounds				£580k
Total BCC capital investment in neighbourhoods				TBC

Activities to support this improvement objective

Support our residents, especially those most vulnerable, through the cost-of-living crisis						
Milestones			Q2	Q3	Q4	
Develop framework for provision of council services to help address cost-of-living crisis			\checkmark	\checkmark		
Develop a cost-of-living support and awareness campaign to signpost residents to support services and advice			✓	✓		
Develop targeted initiatives to address food and fuel poverty and their impact on low-income households			✓	✓	✓	
Undertake a review of council and Department for Communities funded advice services			✓	✓	\checkmark	
Implement the Belfast warm and well programme to support vulnerable people in cold homes during winter				✓	\checkmark	
Responsible Chief Officer	Director of City and Organisational Strategy and Strategic Director of City & Neighbourhood Services					
Reporting Committee	orting Committee Strategic Policy and Resources Committee and People and Communities Committee					

Improve our neighbourhoods - Neighbourhood Regeneration Fund:							
Milestones		Q1	Q2	Q3	Q4		
Stage 2: development (uncommitted projects) - work with groups at Stage 2 to develop their projects		\checkmark	\checkmark	\checkmark			
Stage 3: delivery (committed projects) – work with groups at Stage 3 to implement their projects.					\checkmark		
Responsible Chief Officer	Director of Physical Programmes						
Reporting Committee	Strategic Policy & Resources Committee						

Improve our parks and playgrounds and encourage people to be physically active							
Milestones		Q2	Q3	Q4			
Initiate major capital project to improve Marrowbone Millennium Park.			\checkmark				
Initiate major capital project to improve Pitt Park		\checkmark	\checkmark	\checkmark			
Complete major capital project to improve Paisley Park Sportsplex		\checkmark	\checkmark				
Initiate major improvement works to Ballysillan Playing Fields in collaboration with partners	\checkmark	✓	\checkmark	\checkmark			

Deliver the Playground Improvement Programme for 2023 – 2024 including Loughside Park playground, Northlink playground and New Lodge playground		~	~	~	\checkmark
Maintain our green flag and green flag heritage award status across our parks and open spaces (20)			\checkmark		
Develop and implement a Physical Activity and Sports Strategy					\checkmark
Responsible Chief Officer Director of Physical Programmes and Strategic Director of City & Neighbourhood Services					
Reporting Committee People & Communities Committee, Strategic Policy & Resources Committee					

Enhance and improve how we engage and involve						
Milestones	Milestones			Q3	Q4	
Support the Active Belfast participatory budgeting (PB) pilot			\checkmark	\checkmark		
Improve how we engage with newer communities and other seldom heard groups within Belfast			✓	✓	\checkmark	
Explore options for enhancing engagement with the Youth Council		\checkmark	✓	✓	✓	
Provide training and develop	Provide training and develop guidance notes for staff to ensure widest participation and good practice.		✓	✓	\checkmark	
Support the Belfast Youth Council to identify key priorities and actions for taking forward in 2023-24		~	~	~	\checkmark	
Responsible Chief Officer	ef Officer Director of City and Organisational Strategy and Strategic Director of City & Neighbourhood Services					
Reporting Committee	ting Committee Strategic Policy and Resources Committee and People and Communities Committee					

What we want to achieve

Help small businesses, including social enterprises and co-operatives, to develop and grow, and by doing so, help create opportunities for local jobs and employment.

What we will do

- Deliver support through our local business start-up programmes.
- Deliver the 'Go for it' programme for start-up support for 2023-2024.
- Help mobilise and deliver the new enterprise support service.

How we will measure our performance and impact (current)

Performance Indicators	2021-22	2022-23	Target	Mid-year
Number of jobs promoted through the 'Go For It' programme [statutory performance indicator]	311	299	163	-
Business start-up and growth activity:	518	476	260	263
 Number of business plans developed Number of participants or businesses supported 	731	503	658	-

How we will measure our performance and impact (new / additional)

Performance Indicators	2020/21	2021/22	2022/23	2023/24 Target
Nothing additional recommended				

Activities to support this improvement objective

Support local businesses, social enterprises and co-operatives							
Milestones		Q1	Q2	Q3	Q4		
Continue to deliver the 'Go for it' programme for start-up support for 2023-2024			\checkmark				
Work with councils across the region to mobilise the new enterprise support service (launch in September 2023)		\checkmark	\checkmark				
Deliver the new enterprise support service				✓	✓		
Responsible Chief Officer	Director of Economic Development	•	•	•			
Reporting Committee	City Growth & Regeneration Committee						

Improvement objective 4: Our environment

What we want to achieve

Help tackle climate change, protect our environment and improve the sustainability of Belfast.

What we will do

- Help tackle climate change by developing and implementing a BCC Climate Plan.
- Continue to protect our environment by developing a BCC tree strategy, a local biodiversity action plan and by continuing to roll out the One Million Trees programme.
- Increase the level of recycling across the city and reduce our reliance on landfill.

How we will measure our performance and impact (current)

Performance indicators	2020-21	2021-22	2022-23	Target
One Million Trees Programme - number of trees planted per annum	39,000	24,000	63,500	45,000
Carbon disclosure project (CDP) score		В	А	A
Northern Ireland environmental benchmarking survey rating	-	-	-	Silver

Statutory performance indicators		2021-22	2022-23	Target	Mid-year
Amount of (tonnage) of biodegradable council collected waste that is landfilled	30,071	35,783	28,444	28,000	6,955
% of household waste collected that is sent for recycling (or prepared for re-use)	43%	41%	41%	42%	42%
Amount (tonnage) of council collected municipal waste arisings	171,795	168,037	157,892	158,000	82,514

Note: The waste figures for mid-year have been verified.

How we will measure our performance and impact (new / additional)

Performance Indicators	2020/21	2021/22	2022/23	2023/24 Target
% of the council's vehicle fleet switching fuel consumption to HVO				90%

Activities to support this improvement objective

Climate change							
Milestones		Q1	Q2	Q3	Q4		
Agree a strategic approach t	o climate mitigation and action within council:						
- Publish a council climate risk plan			\checkmark				
- Publish a council climate plan							
- Publish a council climate investment plan				\checkmark			
Roll out the council climate fund		\checkmark	\checkmark	\checkmark	\checkmark		
Undertake energy audits across four council buildings		\checkmark	\checkmark	\checkmark	\checkmark		
Maintain our carbon disclosu	ure score and apply to the Northern Ireland environmental benchmarking survey	\checkmark	\checkmark				
Responsible Chief Officer	Belfast Climate Commissioner	1	1				
Reporting Committee Climate & City Resilience Committee							

Protecting our environment						
Milestones	Q1	Q2	Q3	Q4		
Develop a 5-year action plan for the delivery of the Belfast Open Spaces Strategy			✓	\checkmark		
Review capacity to ensure compliance with statutory biodiversity duty, including control of invasive species, and resource any changes identified		•	✓			

Take steps to transition council fleet (vehicles) to alternative or greener fuels			\checkmark	\checkmark	\checkmark
Complete development of a tree strategy for Belfast				\checkmark	
Commence year 1 of associated action plan					\checkmark
Belfast One Million Trees		•			
Carry out site identification and assessment			\checkmark	\checkmark	
Carry out tree planting				\checkmark	\checkmark
Responsible Chief Officer Strategic Director of City & Neighbourhood Services and Belfast Climate Commissioner					
Reporting Committee People & Communities Committee and Climate & City Resilience Committee					

Increasing recycling and managing our waste								
Milestones		Q1	Q2	Q3	Q4			
Agree the way forward for the	expansion of the kerbside sortation model for recycling	\checkmark	\checkmark					
Utilize treatment technologies to increase recycling and reduce reliance of landfill		\checkmark	\checkmark					
Work with partners to explore options that promote a circular economy		\checkmark	\checkmark	\checkmark	\checkmark			
Develop a proposal for single-u	Develop a proposal for single-use plastics policy for the council		\checkmark	\checkmark	\checkmark			
Responsible Chief Officer	Strategic Director of City & Neighbourhood Services		•	•	•			
Reporting Committee	People and Communities Committee							

What we want to achieve

Revitalise our city and help it to innovate in an inclusive and sustainable way.

What we will do

- Encourage digital innovation across the city by continuing to deliver the Smart District programme.
- Revitalise and support our city centre by continuing to implement the Vacant to Vibrant City Centre Scheme.
- Improve public spaces and greenways across the city.

How we will measure our performance and impact (current)

Performance indicators	2019	2021	2023	Target
Number of small and medium-sized enterprises (SME) and companies directly engaged in the Smart District programme	New	New	145	30

How we will measure our performance and impact (new / additional)

Performance Indicators	2020/21	2021/22	2022/23	2023/24 Target
The total number of previously vacant city centre properties that have been awarded the Vacant to Vibrant grant and will become occupied as a result of the intervention	-	-	5	16
The total amount of funding (£) awarded to city centre traders to address vacancy.	-	-	£92,432.70	£290,000*
The total number of people engaged (traders, developers, business owners, landlords etc) in assisting with the completion of applications to the Vacant to Vibrant intervention.	-	-	219	360

*Rationale for funding target = 10 awards@25k + 2 awards @ 15k + 4 awards @ 2.5k = 16 awards @ 290k

Activities to support this improvement objective

Encourage digital innovati	on				
Milestones		Q1	Q2	Q3	Q4
City SME challenge progra	amme				
Complete and gain approval for the £1m City Deal business case		\checkmark			
Public launch of the comp	petition		\checkmark		
Phase 1 Accelerator for S	ME applicants			\checkmark	
Phase 2 Proof of Concept	development				\checkmark
Building citizen digital inn	ovation capacity (CODI):				
Complete feasibility and stakeholder engagement					
Business case developed for funding with city partners			\checkmark	\checkmark	
Establish core functions for phase 1 CODI delivery					\checkmark
Establish first Smart Distri	ct innovation hub				
Agree optimal location for first testbed programme with partners		\checkmark			
Complete testbed programme design		\checkmark			
Submit business case for	funding – infrastructure and SME competition			\checkmark	
First SME challenge call c	ompetition				\checkmark
Responsible Chief	Strategic Director of Corporate Services				
Reporting Committee	Strategic Policy and Resources Committee				
Revitalise and support our	r city centre				
Milestones		Q1	Q2	Q3	Q4
Vacant to Vibrant scheme	e: process applications and manage the scheme	✓	\checkmark	✓	✓
Vacant to Vibrant scheme	e: prepare an interim (year 1) review report for committee.	✓	\checkmark		

Responsible Chief	Director of City Regeneration and Development
Reporting Committee	City Growth and Regeneration Committee

Improve public spaces and greenways						
Milestones	Milestones			Q3	Q4	
Initiate major capital project to improve Cathedral Gardens		\checkmark	~	\checkmark	\checkmark	
Complete construction of Forth Meadow Community Greenway			\checkmark	\checkmark	\checkmark	
Complete construction of phase 2 at the Lagan Gateway		\checkmark	\checkmark	\checkmark	\checkmark	
Install new statues and st	Install new statues and stained-glass windows in Belfast City Hall		\checkmark	\checkmark	\checkmark	
Responsible Chief	Director of Physical Programmes		•	•	•	
Reporting Committee	Strategic Policy and Resources Committee					

Planning [Statutory performance indicators]

Planning	2020-21	2021-22	2022-23	2023-2024 Target
Average (weeks) processing time for major planning applications	37	31	57.6(p)	30
Average (weeks) processing time for local planning applications	14	17	20.2(p)	15
Percentage of enforcement cases processed within 39 weeks	93.2	83%	86.5%(p)	70%

Agenda Item 5a

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STRATEGIC POLICY & RESOURCES COMMITTEE





Subject:	Physical Programme Update including Capital Programme 2024/25		
Date:	22 March 2024		
Reporting Officer:	Sinead Grimes, Director of Property & Projects Trevor Wallace, Director of Finance		
Contact Officer:	Shauna Murtagh, Portfolio Manager		

Restri	Restricted Reports					
ls this	s this report restricted? Yes No X					
	e indicate the description, as listed in Schedule 6, of the exempt information by virtue of the council has deemed this report restricted.					
Insert	number					
	Information relating to any individual					
2.	Information likely to reveal the identity of an individual					
3.	Information relating to the financial or business affairs of any particular person (including the council holding that information)					
4.	Information in connection with any labour relations matter					
5.	Information in relation to which a claim to legal professional privilege could be maintained					
6.	 Information showing that the council proposes to (a) to give a notice imposing restrictions on a person; or (b) to make an order or direction 					
7.	Information on any action in relation to the prevention, investigation or prosecution of crime					
lf Yes,	, when will the report become unrestricted?					
	After Committee Decision					
	After Council Decision					
	Sometime in the future					
	Never					

Call-in		
Is the decision eligible for Call-in?	Yes X	No

1.0	Purpose of Report or Summary of Main Issues				
1.1	The Council's Physical Programme currently includes over 200 capital projects with investment of £150m+ via a range of internal and external funding streams, together with projects which the Council delivers on behalf of external agencies. The Council's Capital Programme forms part of the Physical Programme and is a rolling programme of investment which either improves existing Council facilities or provides new facilities. This report presents an update on the 2024/25 Capital Programme and associated capital financing, as well as requests for stage movement approvals under the Capital Programme.				
2.0	Recommendations				
2.1	The Committee is requested to –				
	Capital Programme and Capital Financing 2024/25				
	 note the update on Capital Financing as outlined in 3.3 below and the update on the Capital Programme for 2024/25 at 3.5 below and in Appendix 1 				
	 agree to hold Party Group Briefings to update Members on the status of projects along with the emerging implications for future capital investment decisions and in particular the potential impact on the future district rate in line with the development of the Medium Term Financial Plan to inform the future proposed workshop on capital priorities. 				
	Capital Programme Movements -				
	 Dual Language Street Signs - Gaeltacht Quarter project – agree to move the project to <i>Stage 2 – Uncommitted</i> to allow the options to be fully worked up, with further detail to be brought back to Committee in due course. St George's Market – New Stalls project – agree to move the project to <i>Stage 2 – Uncommitted</i> to allow the options to be fully worked up, with further detail to be brought back to Committee in due course. 				
	 Waste Plan – Expansion of Glass Collection Scheme project – agree to move the project to <i>Stage 2 – Uncommitted</i> under the Waste Plan to allow the options to be fully worked up, with further detail to be brought back to Committee in due course. Belfast Blitz Fire Service Permanent Acknowledgement project – note that this project has been moved to <i>Stage 2 – Uncommitted</i> to allow the options to be fully worked up, with further detail to be brought back to Committee in due course. 				
3.0	Main report				
	Key Issues				

	Capital Programme		
3.1	Members will be aware that the Council runs a substantial P the rolling Capital Programme – a multimillion regeneration the city which improves existing Council assets or provides n recall that the detailed Physical Programme Half Year Upda that the Property & Projects Department is happy to arrang have been completed or are underway.	programme of ir www.council.facilit ate was presente	nvestment across ies. Members will ed last month and
	Capital Programme and Capital Financing 2024/25		
3.2	The Council incurs both capital expenditure and capital fina Capital Programme:	ancing costs in t	he delivery of its
	• Capital Expenditure is the expenditure incurred in the a actual payments to the contractor for a construction contractor	•	c
	 Capital Financing is the method the council uses to func- capital financing costs include loan repayments (principa contributions (cash payments to repay or avoid taking ou external funding. 	l and interest); re	evenue
	Members need to be aware that each decision they take in project or agreeing additional money towards any one project the level of financing that is available for other capital project therefore subsequently limits the capacity of the Council to thereby potentially necessitating some difficult decisions for the	ect has a conseq ects and each ir o progress othe	uential impact on idividual decision r capital projects
3.3	The SP&R Committee has approved a capital financ 2024/25. Members will be aware however that the Council h a range of physical projects under the Capital Programme number of non-recurrent projects.	as already comn	nitted financing to
	Table 1- Existing Capital Financing Budget 2024/25		
	Existing Capital Financing Budget		£22,274,022
	Less: Physical Programme Commitments (capital programme and non-recurrent projects)	£17,998,911	
	Existing BCC Loans	£1,484,802	
	Lisburn/ Castlereagh Transferred Loans	£598,675	
	Balance Remaining		£2,191,634

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3.4 Members are asked to note that although the above shows that there is a financing budget balance remaining of approx. £2m it is recommended that no significant decisions are taken pending work on the new Capital Programme.

3.5 **The current Capital Programme**

Capital three-stage approval process

The Council has agreed a three-stage approval process which all Council Capital Programme and larger projects funded externally must go through. Each stage movement is subject to Council ratification before the project formally progresses to the next stage. Projects move through Stage 1 – Emerging where they are required to complete a Strategic Outline Case and then progress to Stage 2 – Uncommitted. Following production of an Outline Business Case, a project can move to Stage 3 – Committed. Following a procurement exercise, projects must then demonstrate that the project is within the affordability limits of the Council before proceeding. At each of these stages, the project is reviewed internally before coming to SP&R Committee for a decision and a committed budget. Associated revenue costs are considered at each stage. A number of years ago it was further agreed that a final investment decision and final budget would only be allocated to a project once the tender process is concluded and it was confirmed to be within the affordability limits of the Council. This process has proved to be extremely robust and central to ensuring that projects are delivered within the agreed budget envelope. A small number of schemes have historical budgets where a budget had been previously agreed/ring-fenced by Committee early in the development cycle. This is not the agreed process now under the three-stage approach where Committee is only asked to agree a budget following return of tender. This means that those pre-emptive budgets are not reflective of the current market or requirements. This does not affect many schemes and Members will be updated on a case-by-case basis as tenders are returned so these schemes are gradually being brought into line with the process.

Schemes at Stage 3 – Committed

The Capital Programme already comprises 30+ projects at Stage 3 – Committed, where procurement is underway or projects are already in contract, see Appendix 1. Stage 3 projects also include capital projects on Council assets which are fully funded by external bodies or developer contributions. Members are updated on these schemes via regular reports to Area Working Groups and SP&R Committee. Most of these schemes have confirmed budgets and associated financing, and a number are coming to a close over the next financial year.

Schemes at Stage 2 – Uncommitted or Stage 1 – Emerging

	Members are asked to note that there are a range of physical projects which the Council must undertake from a health and safety , legislative and/or operational perspective in order to ensure that the Council fulfils its statutory duties and continues to run 'fit for purpose' services. These will all require capital financing. A number of these are already on the Capital Programme and include: Waste Plan – New citywide kerbside collection system and Waste Transfer Station projects, Relocation of Dunbar Link Cleansing Depot, New Cemetery and Roselawn Extensions, Cremated Remains Burial Plots, Playground Improvement Programme, Waterfront Hall Chiller Units and Smoke Curtains, HWRCs and Civic Amenity Sites Containers (Skips and Compactors), Fleet Programme and IT programme. Projects at these early stages do not have final budgets agreed however estimates have been used in order to calculate the impact of these on the capital financing budget and the availability of capital financing in the future. In addition, there are several other major enhancement projects on the Capital Programme (Stage 1 or Stage 2) with developmental work underway including: LTP – Girdwood Indoor Sports Facility, Belfast Stories via Belfast Region City Deal, five greenway schemes and others, see Appendix 1. Many of these schemes will be attractive to external funders and schemes are developed with this in mind.
-	Next steps
3.6	Members will appreciate that the Council's capital and wider physical programme is one of the most important programmes delivered by the Council and due to the nature of capital projects it is also one of the most visible and easily recognisable signs of the Council's civic leadership role in the city . Moving forward the Council will face a number of key challenges in respect of the capital programme. These are:
	 The available capital financing budget will come under significant pressure if all current and emerging proposed projects are to be delivered.
	 The need to ensure that Investment decisions are taken within the context of strategic alignment with the Belfast Agenda, Corporate Plan, Medium Term Financial Plan and in full consideration of what assets already exist in an area and how these are being used
3.7	Typically the Capital Programme has an expenditure horizon of around three years. CIPFA capital planning guidance recommends that local authorities take a longer-term view (8-10 years). This is intrinsically linked to the development of the Council's Medium Term Financial Plan. To facilitate this it has been agreed to hold a series of workshops for Members regarding future capital priorities linked to the medium-term financial planning process. To prepare for this it is recommended that a series of Party Group Briefings are held in the first instance to update

Members on the existing Capital Programme, ascertain future priorities to determine the level of financing required, as well as exploring the implications of any future investment decisions and the potential impact on the district rate.

The outcome of this work will likely mean a wave of new proposals being added simultaneously to the Capital Programme at *Stage 1 – Emerging* so that a suite of schemes can be brought forward for consideration, ensuring a flow that is manageable from a financing perspective. All projects will continue to follow the three-stage capital approvals process outlined above. This will require additional investment in early stage project development in 2024/25 onwards.

Capital Programme - Proposed Movements

3.8 As outlined above Members have agreed that all capital projects must go through a three-stage process where decisions on which capital projects progress are taken by the Committee. This provides assurance as to the level of financial control and will allow Members to properly consider the opportunity costs of approving one capital project over another capital project. Members are asked to note the following activity on the Capital Programme:

Project	Overview	Stage movement
Dual Language Street Signs - Gaeltacht Quarter	The erection of dual language street signs en bloc within the Gaeltacht Quarter.	Move to Stage 2 – Uncommitted
St George's Market – New Stalls	Replacement of market stalls in St George's Market.	Move to Stage 2 – Uncommitted
Waste Plan – Expansion of Glass Collection Scheme	Part of the Waste Plan. The project involves the phased expansion of the kerbside glass collection scheme to households in the outer city/ blue bin area.	Move to Stage 2 – Uncommitted
Belfast Blitz Fire Service Permanent Acknowledgement	A permanent memorial to all of the Fire Services efforts during the Belfast Blitz	Moved to Stage 2 – Uncommitted

3.9 **D**

Dual Language Street Signs - Gaeltacht Quarter

In October 2023, SP&R Committee agreed that Dual Language Street signs in the Gaeltacht Quarter would be taken forward en bloc and that the project would be delivered as a capital project. As per the three stage approvals process, a Strategic Outline Case has been completed and the team can now progress to Outline Business Case stage.

Members are asked to agree that 'Dual Language Street Signs – Gaeltacht Quarter' be moved to *Stage 2 – Uncommitted* on the Capital Programme to allow the options to be fully worked up, with further detail to be brought back to Committee in due course.

3.10 St George's Market – New Stalls

In November 2023, SP&R Committee agreed that St George's Market – New Stalls project would be taken forward. The project is for the replacement of the 180 market stalls in St Georges Market. The current stalls are more than 18 years old and many are in a poor state of repair,

	presenting a health and safety risk both for staff and for traders. As per the three stage
	approvals process, a Strategic Outline Case has been completed and the team can now
	progress to Outline Business Case stage.
	Members are asked to agree that 'St George's Market – New Stalls' be moved to <i>Stage 2</i>
	- Uncommitted on the Capital Programme to allow the options to be fully worked up,
	with further detail to be brought back to Committee in due course.
3.11	Waste Plan – Expansion of Glass Collection Scheme
	The Expansion of Glass Collection is brought forward under the existing Waste Plan
	Programme at Stage 1 – Emerging on the Capital Programme. The project involves the phased
	expansion of the kerbside glass collection scheme to households in the outer city/ blue bin area.
	An application has been lodged with DAERA for 50% match funding and a decision is awaited.
	As per the three stage approvals process, a Strategic Outline Case has been completed and
	the team can now progress to Outline Business Case stage.
	Members are asked to agree that 'Waste Plan – Expansion of Glass Recycling Scheme'
	be moved to Stage 2 – Uncommitted on the Capital Programme as part of the Waste Plan
	to allow the options to be fully worked up, with further detail to be brought back to
	Committee in due course.
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3.12	Fire Service Belfast Blitz
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	Members are asked to note that 'Fire Service Belfast Blitz' project has been moved to the Capital Programme <i>Stage 2 – Uncommitted</i> project to allow the options to be fully
	worked up, with further detail to be brought back to Committee in due course.
3.13	Financial & Resource Implications
	Financial – None
	Resources – Officer time to deliver as required
3.14	Equality or Good Relations Implications/ Rural Needs Assessment
	All capital projects are screened as part of the stage approval process
4.0	Appendices – Documents Attached
	Appendix 1 – Capital Programme 2024/25

Copy of Appendix 1 and 2 - Capital Programme Report Mar2024

	Project	Gross Budget	External Funding	Capital Programme Net Budget	Other Council Funding	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28
Scl	hemes at Stage 3 - Committed Projects								
	r 2 - Schemes currently underway								
	North Foreshore - Development Sites Infrastructure works Finance Replacement System	6,900,656 650,000	-	6,900,656 650,000		2,050,000 100,000	1,925,838 70,000		
	Playground Refurbishment Programme 2022/23	580.000	-	580,000		100,000	70,000		
	Playground Refurbishment Programme 2023/24	580,000		580,000		218,436			
	Fleet Replacement Programme 2022/23	2,200,000		2,200,000					
	Fleet Replacement Programme 2023/24	2,250,000	50,000	2,200,000					
	Forth Meadow & Springfield Shared Spaces -Peace IV, DFC, DFI	5,334,591 300,000	5,334,591	- 300,000		147,448			
	Peace IV Contingency City Cemetery - HLF - Including Relocation of Service Yard at Falls		-			147,440			
	Park (Foxes Yard) Belfast Zoo - Programme of Works, including Works at Large Cat	2,446,743	1,482,023	964,720					
	enclosure & Aviary	1,710,000		1,710,000					
	LTP - Avoniel	8,450,000	450,000	8,000,000					
	LTP - Templemore	16,839,567	4,839,567	12,000,000					
	IT Programme - Corporate HR/Payroll System	457,910	-	457,910		8,711			
	IT Programme - Customer Focus Programme - New Telephony System	150,000	-	150,000		8,000			
	IT Programme - Customer Focus Programme - Web CMS Project	135,000		135,000		1.005			
	IT Programme - Additional Telephone Licences IT Programme - Uninterruptible Power Supply (UPS)	80,000 150,000		80,000 150,000		1,095			
	IT Programme - Replacement Hardware for NIHE System	360,000	-	360,000					
	IT Programme - Building Control System Replacement	250,000	-	250,000		163,769	73,454		
	IT Programme - Server and storage technology refresh	513,000	-	513,000		,	,		
	IT Programme - SIEM QRadar Log Manager Replacement	45,000	-	45,000					
	IT Programme - Replacement of Planning Portal	955,000	-	955,000					
	Belfast Bikes Asset Upgrade (Revitalisation Scheme)	300,000	300,000	-					
	Belfast Bikes 4 Docking Stations (Revitalisation Scheme)	120,000	120,000	-					
	Covered Cycle Stands (Revitalisation Scheme)	100,000	100,000	-					
	Blue and Green Infrastructure Active Travel Active Travel Hub Containers	167,000	167,000	-	66,581				
	Adelaide Street Works	271,250	271,250	-	00,001				
	Alleygating - Holylands	106,000	106,000	-					
	Upsurge - Botanic Gardens	409,367	409,367	-					
	Animal Welfare Van	24,545	24,545	-					
	City Hall Statues - Winifred Carney and Mary Ann McCracken	300,000	-	300,000		23,323			
	2 Royal Avenue - Bank Square Enhancement	335,300	335,300	-					
	DC - Botanic Studios	104,165	104,165	-					
	DC - Knocknagoney Park	90,000	90,000	-					
_	DC - Tullycarrnett Park (Rosepark House)	53,000	53,000	-					
	DC - Belmont Park (Lands at Castlehill Manor) HWRCs and Civic Amenity Sites - Containers	39,550	39,550	-					
	HWRCs and Civic Amenity Sites - Containers Paisley Park Refurbishment	1.358.600	- 1,358,600	-					
Tier	r 2 Total r 1 - Schemes at tender preparation stage	55,116,244	15,634,958	39,481,286	66,581	2,720,782	2,069,292	-	-
	Fleet Replacement Programme 2024/25	2,200,000		2,200,000		2,200,000			
	New Crematorium at Roselawn	18,000,000	-	18,000,000		15,059,901	3,150,852	1,116,839	
	r 1 Total	20,200,000	-	20,200,000	-	17,259,901	3,150,852	1,116,839	-
	r 0 - Schemes at risk								
	Alleygating Phase 5	85,400	85,400	-	500,000	416,178			
	Reservoir Safety Cathedral Gardens (Buoy's Park)	1,600,000 5,000,000	-	1,600,000 5,000,000		1,448,741 2,000,000	2,840,000		
	IT Programme - F5 Access Policy Manager Project / Web	5,000,000	-	5,000,000		2,000,000	∠,040,000		
	Application Firewall IT Programme - Grants Management System		-	-					
	In Cab Technology & Routing System	-	-	-					
	r 0 Total Ige 3 Total	6,685,400 167,680,014	85,400 19,144,728	6,600,000 148,535,286	500,000 566,581	3,864,919 23,845,602	2,840,000 8,060,144	- 1,116,839	
				,,					
	hemes at Stage 2 - Approved by Committee								
	LTP - Girdwood	6,410,274	410,274	6,000,000			2,800,000	2,971,522	
	Roselawn Extensions	-	-	-	4 000 000	FF0 010	000 000		
	Belfast Stories Waste Plan - New citywide kerbside collection system	525,000	25,000	500,000	1,800,000	559,312	200,000		
	Waste Plan - New Citywide Kerbside collection system Waste Transfer Station Upgrade	-	-	-					
	Relocation Dunbar Link	60,000	-	60,000		1,641			
	2 Royal Avenue – Phase 2 Refurb	177,574		177,574					
	Fleet Replacement Programme 2025/26	2,200,000		2,200,000			2,200,000		
	Fleet Replacement Programme 2026/27	2,200,000		2,200,000				2,200,000	
	Access to the Hills (Connections from Cavehill to Divis Mountain and Black Mountain)		-	-					
	Black Mountain/Upper Whiterock Greenway		-	-					
	Glencairn Park/Ligoniel Park Greenway	-	-	-					
	Sydenham Greenway	-	-	-					
	Colin Greenway Stained Glass Windows City Hall - Health Service & LGBT	-	-	-					
	Stained Glass Windows City Hall - Health Service & LGBT Community	-	-	-					
	Cremated Remains Burial Plots project	-	-	-					
	New Cemetery	-	-	-					
	ige 2 Total	11,572,848	435,274	11,137,574	1,800,000	560,953	5,200.000	5,171,522	-
010									
	homes at Stage 1 - Emerging Proposals								

Capital Programme Total	180,078,840	20,186,734	159,892,106	2,366,581	24,406,555	13,260,144	6,507,607	-
Stage 1 Total	825,978	606,732	219,246	-	-	-	219,246	-
Fire Service Belfast Blitz project	-	-	-					
St George's Market – New Stalls	-	-	-					
City Hall External Christmas Tree	-	-	-					
Palm House, Botanic Gardens	-	-	-					
Connectivity - Access to Hills	-	-	-					
Pitches Programme - Phase 2	-	-	-					
Loughside Playing Fields	-	-	-					
Waterfront Hall - Smoke Curtains	-	-	-					
Waterfront Hall - Chiller Units	-	-	-					
Falls Park Masterplan	-	-	-					
Gasworks Northern Fringe Infrastructure	-	-	-					
Parks Improvement Programme	-	-	-					
Waste Plan Programme			210,240				210,240	
Ballymacarrett area masterplan	825,978	606,732	219,246				219,246	
Schemes at Stage 1 - Emerging Proposals								

Agenda Item 5b

STRATEGIC POLICY AND RESOURCES COMMITTEE



	i) Blythefield Park - Licence Variation to NITHCo	
Subject:	ii) Botanic Gardens (Lower Section) – Licence to Friends of the Field	
	iii) St George's Market Unit 2 – Lease Renewal	
Date:	22 nd March 2024	
Reporting Officer:	Sinead Grimes, Director of Property and Projects	
Contact Officer:	Pamela Davison, Estates Manager	

Restricted Reports		
Is this report restricted?	Yes No X	
Please indicate the description, as listed in Schedule 6, of the exempt information by virtue of which the council has deemed this report restricted.		
Insert number		
1. Information relating to any individual		
2. Information likely to reveal the identity of an individual		
 Information relating to the financial or business affairs of any pa council holding that information) 	articular person (including the	
4. Information in connection with any labour relations matter		
5. Information in relation to which a claim to legal professional priv	vilege could be maintained	
 Information showing that the council proposes to (a) to give a n person; or (b) to make an order or direction 	otice imposing restrictions on a	
7. Information on any action in relation to the prevention, investigation	ation or prosecution of crime	
If Yes, when will the report become unrestricted?		
After Committee Decision		
After Council Decision		
Sometime in the future		
Never		
Call-in		
Is the decision eligible for Call-in? Yes X No		

1.0	Purpose of Report/Summary of Main Issues	
1.1	The purpose of this report is to seek approval from the Committee on asset related disposal, acquisition, and estates matters.	
2.0	Recommendation	
2.1	The Committee is asked to:	
	i) Blythefield Park - Licence Variation to NITHCo	
	 approve an extension to the Permitted Hours on lands at Blythefield Park held under licence by NITHCo. 	
	ii) Botanic Gardens (Lower Section) – Licence to Friends of the Field	
	- approve the grant of a Licence between the Council & Friends of the Field for use of portion of land at Botanic Gardens.	
	iii) St George's Market Unit 2 – Lease Renewal	
	- approve the renewal of a Lease at Unit 2 St George's Market.	
3.0	Main Report	
3.1	i) Blythefield Park - Licence Variation to NITHCo	
	Key Issues	
	Blythefield Park has been closed to the public since late 2020 to allow for the construction of	
	a secure builder's yard to store materials and machinery in connection with the Belfast	
	Transport Hub project. The land is currently held by NITHCo on two licences from Belfast City	
	Council for a period of 5-years from November 2020 (see Appendix 1). These contain a	
	Permitted Hours clause restricting the days and hours during which works can be carried out	
	on site. In December 2023 two periods of 24/7 working at weekends were undertaken by	
	NITHC's contractors to test the mitigation measures and noise levels. NITHCo subsequently	
	undertook a public consultation exercise which concluded that the public had no issues with	
	24-hour working. NITHCo have requested 24-hour working over the Easter period to facilitate	
	extensive engineering works including track laying between Lanyon Place and the new Grand	
	Central Station. The period requested is from 00:01 on Saturday 30th March to 06:30 on	
	Monday 8 th April 2024. It is recognised that full Council approval will not be available prior to	
	the 24-hour commencement date but Members should note that consent can be granted under	
	delegated authority and authorised by means of a side letter drafted by Legal Services. During	
	the extended working period, NITHCo has committed to continuing its public awareness	
	programme by means of letter drops and regular progress meetings in the local community	
	centre. To meet the construction programme for the new station the summer months will see	
	further large-scale track laying works between Lanyon Place, Grand Central Station and	
	Portadown. To minimise rail network closures and the need for bus substitutions, NITHCo has	
	requested consent for 24-hour working from 00.01 on Saturday 11 th May to 23.59 on Sunday	

	25 th August 2024. It is not anticipated that works will be continual throughout this time. During
	this period NITHCo will continue to liaise with local residents and local Elected representatives.
	Regular surveys will provide data for analysis and inclusion in a Residents Engagement
	Evidence Summary Report.
	Financial and Resource Implications
	The side letter will be drafted by Legal Services on the instructions of Estates Management
	Unit.
	Equality or Good Relations Implications/Rural Needs Assessment
	None associated with this report.
3.3	ii) Botanic Gardens (Lower Section) – Licence to Friends of the Field
	Key Issues
	The People & Communities Committee on 9 th January 2024 approved, in principle, the use of
	a part of Botanic Gardens (Lower Section) as an agroecology community garden by Friends
	of the Field (FotF), in conjunction with the Horizon 2020 UPSURGE project. Subject to
	Members approval, the Council will enter into an initial 12-month licence agreement with FotF
	which will be extendable on a month-to-month basis in order for FotF to fulfil objectives of the
	Upsurge Project through their use of a portion of the Botanic Gardens (Lower Section) as an
	agroecology community garden. FotF are partnering with the Council in the delivery of the
	Upsurge Project. See map attached at Appendix 3 showing the location of the proposed
	licence area delineated blue to FotF and existing research garden area shaded green which
	Queen's University Belfast presently occupy in delivering the Horizon 2020 UPSURGE project
	in partnership with the Council.
	Financial and Resources Implications
	Legal Services shall act on the instructions of the Estates Management Unit.
	Equality and Good Relations Implications/Rural Needs Assessment
	None associated with this report.
3.3	iii) St George's Market Unit 2 – Lease Renewal
	Key Issues
	Unit 2 St George's Market is held under a 20-year Lease dated 14 December 1999 by the
	current tenant. The Tenant wishes to renew the Lease and terms have been agreed for a new
	10-year lease from 1 March 2020, subject to Members approval. A revised rent of £20,990 per
	annum has been agreed which is an uplift from the passing rent of £17,380, this uplift will also
	result in an increase in the service charge payable which is fixed at 10% of the passing rent.
	The rent shall be reviewable at the end of year 5 to an open market rent. A tenant only break
	option has also been agreed at the end of year 5. The Unit will continue to be used as a
	convenience shop.

	Financial and Resources Implications	
	Legal Services shall act on the instructions of the Estates Management Unit. The Council shall	
	receive a rent of £20,990 per annum.	
	Equality and Good Relations Implications/Rural Needs Assessment	
	None associated with this report.	
4.0	Appendices - Documents Attached	
	Appendix 1 – Blythefield Park - Site Map outlined in red.	
	Appendix 2 – Map showing the location of the proposed licence area delineated blue to FotF	
	and existing research garden area shaded green which Queen's University Belfast presently	
	occupy.	



